## SATISFACTION IN THE AGE OF eCommerce

How Trust Helps Online Merchants Build Customer Loyalty
Satisfaction In The Age Of eCommerce: How Trust Helps Online Merchants Build Customer Loyalty, a PYMNTS and Riskified collaboration, explores actions online merchants can take to help strengthen and add value to customer relationships. We surveyed 2,153 U.S. consumers from Jan. 28 to Feb. 8, 2022, about the details of their online shopping experiences and the features that make their shopping experiences satisfactory.

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## Introduction

In just a few short years, online shopping has redefined commerce. Some lessons from the days of traditional brick-and-mortar retail still resonate, however, and perhaps the most important ones concern customer satisfaction. Online merchants that design their websites and shopping experiences with customer satisfaction in mind are much more likely to keep them coming back and increase the lifetime value of each customer

Most consumers cite ease and convenience as having the greatest impact on their satisfaction with a given retailer. According to PYMNTS' research, two-thirds of online retail shoppers and 57\% of online grocery shoppers say shopping ease is important when picking a digital merchant. ${ }^{1}$ This makes facilitating a streamlined, simple shopping experience critical to helping merchants convert customers and keep them coming back.

Once merchants gain a customer, they still have to lock in loyalty by demonstrating the convenience of their shopping experiences. Trust plays a vital role in this process, and merchants must demonstrate their reliability in protecting customers' personal and financial information. In fact, trust is a requirement for all online retailers and even online grocers, as $40 \%$ of consumers are very likely to switch merchants if they feel that a retailer is no longer trustworthy

These are just a few of the findings outlined in Satisfaction In The Age Of eCommerce: How Trust Helps Online Merchants Build Customer Loyalty, a PYMNTS and Riskified collaboration. We surveyed 2,153 U.S. consumers from Jan. 28 to Feb. 8, 2022, about their online shopping experiences, frequency and the merchant features that make shopping a satisfactory experience.

HERE IS WHAT WE LEARNED.

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Part I: The link between customer satisfaction and customer value

## Positive and satisfying online experiences are crucial to building customer trust.

Fifty-six percent of online retail shoppers and $58 \%$ of online grocery shoppers increased the amount of digital shopping they did in the past 12 months. As customers increase their use of digital shopping, merchants' ability to deliver a satisfying online shopping experience is becoming more critical.

Our data highlights how a customer's satisfaction with a shopping experience is directly related to their trust in the merchant delivering the experience. Ninety percent of the shoppers at online grocers who are "very" or "extremely" satisfied with a merchant, and $85 \%$ of those at online retailers who are equally satisfied have a high level of trust with that merchant.

Examining the responses of consumers who are not satisfied or just "slightly" satisfied reveals what is at stake when online merchants fail to satisfy. Fifty-nine percent of online retail shoppers who have had unsatisfactory experiences with a given merchant say they are "slightly" or "not at all likely" to trust that merchant. Likewise, $47 \%$ of grocery shoppers who have had unsatisfactory experiences say the same.

FIGURE 1A:
Customers' satisfaction with online shopping experiences
Share of customers who express select levels of satisfaction with a given online grocer, by level of trust


- Not at all trusted
- Some level of trus
- High level of trust

FIGUPE 1B.
Customers' satisfaction with online shopping experiences
hare of customers who express select levels of satisfaction with a given online retailer, by level of trust


Customer satisfaction is closely linked to the features merchants offer alongside their digital shopping experiences. Among online retail shoppers, $66 \%$ want an easy and reliable shopping experience, and $27 \%$ call this the most important feature an online merchant can offer. Fifty-five percent want product descriptions and reviews, while $54 \%$ want to be able to track their shopping history across multiple channels. Consumers' preferences when buying groceries online are somewhat different. Fifty-seven percent of online grocery shoppers say an easy and reliable shopping experience is important to them, and $47 \%$ want to be able to use their preferred payment methods.


## Customer trust leads to greater customer lifetime value. Eighty-four percent of the consumers who highly trust their online merchants have been buying from them for more than a year.

Trust in a merchant also matters for online grocery shoppers. Seventy percent of the consumers who say they highly trust their online grocers have been doing business with these grocers for more than a year. This share includes $49 \%$ of customers who have shopped with their grocers for one to five years and $21 \%$ who have been customers for more than five years. Among online retail shoppers, $48 \%$ of those who highly trust their merchants have been customers for one to five years, and $36 \%$ have been customers for more than five years.

Merchants that give customers satisfactory shopping experiences have an opportunity to extend the length of their relationships with them. The risk that arises when a merchant breaks a customer's trust, on the other hand, can limit online merchants' ability to generate extra value from customers. This is especially notable for online grocers. Among customers who trust online grocers "slightly" or "not at all", $66 \%$ have been shopping with these grocers for less than a year. This contrasts with our findings for online retail merchants. Sixty-four percent of customers who do not trust or only "slightly" trust an online retail merchant have been customers for at least a year.

FIGURE 3A:

## Customers' level of trust in

 online merchantsshare of customers who cite select levels of trust in online grocers, by length of time as a customer


FIGURE 3 B

## Customers' level of trust in

 online merchantsshare of customers who cite select levels of trust in online retailers, by length of time as a customer



## Customers are likely to abandon online merchants they believe are untrustworthy.

Forty-one percent of online retail shoppers and $40 \%$ of online grocery shoppers are "very" or "extremely" likely to switch to a new merchant if they believe the merchant they are using is no longer trustworthy. Forty-eight percent of online retail shoppers and $46 \%$ of online grocery shoppers are "somewhat" likely to switch away from a merchant they no longer find trustworthy.

Customers' reaction to a merchant they have lost trust in underscores how critical it is for online retailers and grocers to meet their preferences. These reactions are relatively consistent across demographic groups, but slight differences are evident when considering select factors. Forty-four percent of online grocery shoppers making more than $\$ 100,000$ a year would leave an online grocer they no longer trusted, whereas $36 \%$ of online grocery shoppers making less than $\$ 50,000$ would do the same. Our data shows that Generation X, bridge millennial and millennial customers are more likely than those from Generation $Z$ and the baby boomer and senior generation to switch away from merchants with which they have lost trust.

FIGURE 4A:
Likelihood customers will switch to a new merchant after they lose trust
Share of online retail and online grocery customers citing select levels of likelihood of switching from a merchant they no longer trust


FIGURE 4B:
Likelihood customers will switch to a new merchant after they lose trust
Share of online shoppers who are likely to switch from a merchant they no longer trust, by demographic


## Merchants that do not address security issues lose customers' trust.

Our data shows that $47 \%$ of consumers say fears regarding the theft of personal data due to fraud could hurt their trust in digital merchants, and $23 \%$ cite the possible theft of personal information as their greatest concern. In addition, $47 \%$ say they are concerned that their money could be stolen via online fraud, and $21 \%$ call this risk their top concern. These findings underscore how crucial it is for merchants to sustain customer trust once they have established it.

Other potential sources of damage to customer relationships may be less severe than theft of personal data or money, but they still pose risks for merchants. Thirty-eight percent of all consumers say a product delivery that takes too long could hurt their perception of a merchant, and $33 \%$ say receiving a product that does not match the merchant's description would do so.

Securing customer data and funds is a vital piece of the customer trust puzzle, as even one data breach can erase all the work merchants have put into creating long-lasting customer relationships. Among the consumers who would be inclined to switch if they lost confidence in a digital merchant, $24 \%$ of online grocery shoppers and $30 \%$ of online retail shoppers say fears of personal data theft could hurt their trust in a merchant.

## FIGURE 5A:

How certain problems affect customers' trust and comfort with merchants
Share of customers who say select issues are likely to negatively affect their trust and comfort with a given merchant, by level of importance


FIGURE 5B:
How certain problems affect customers' trust and comfort with merchants
share of customers likely to switch merchants who say select issues would negatively affect their trust and comfort with a given merchant


## The effects of returns and refund policies on customer behavior

As digital merchants work to build customers' trust and gain loyalty, they cannot afford to overlook return and refund policies. PYMNTS' research found that roughly two-thirds of online shoppers say retailers' and grocers' return and refund policies are important in deciding where to shop. In contrast, just $12 \%$ of online retail customers and $13 \%$ of online grocery customers do not consider return and refund policies important when choosing a merchant.

Return and refund policies can also have a bearing on customer behavior during their online shopping experiences - especially when it comes to conversion. Roughly one-third of online customers have abandoned purchases before checkout after determining that they are dissatisfied with the merchant's policies. This research illustrates that merchants must carefully consider their policies and their ability to encourage customer satisfaction in the long haul.

## Roughly 40\% of consumers who trust the top three U.S. online retail brands - Amazon, Target and Walmart - would likely switch if they lost trust in their merchant.

Thirty-nine percent of Amazon's most loyal retail customers would be "very" or "extremely" likely to switch to another merchant if they lost trust in the retail giant, and $33 \%$ would be "somewhat" likely. Thirty-six percent of Walmart's most loyal customers say they would be highly likely to shop elsewhere, and 29\% would be "somewhat" likely.

The findings underscore the risk that all merchants, even the best-known names, face if they fail to sufficiently tend to customer relationships.

The risks merchants face are even greater for online grocery customers. Forty-five percent of Amazon's online grocery customers would shop somewhere else if they lost trust in the company, and $41 \%$ of Walmart's online grocery customers would find another online merchant to shop with after losing trust.


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## Conclusion

The power of digital commerce allows online grocers and retailers to reach and convert customers at any hour of the day or night, and it enables them to offer an unparalleled level of ease and convenience. Digital commerce also requires grocers and other online retailers to tend to customers' needs and concerns, especially when protecting personal and financial information. One breach of a customer's personal data can shatter the trust a merchant spent years carefully nurturing. Customers have the power to switch merchants with the click of a mouse, and they have demonstrated how ready they are to use that power when an online merchant disappoints them. Offering ease and convenience and focusing on security will be critical for keeping even longstanding digital customers engaged for years to come

## Methodology

Satisfaction In The Age Of eCommerce: How Trust Helps Online Merchants Build Customer Loyalty is based on a census-balanced survey conducted from Jan. 28 to Feb. 8, 2022, of 2,153 U.S. consumers who have shopped online. Respondents were 47 years old on average, and $52 \%$ were female. Thirty-two percent of respondents have a college degree, and $36 \%$ of respondents declared an annual income of more than $\$ 100,000$. The report distinguishes between online retail shoppers (those purchasing products online other than groceries) and shoppers who are buying groceries online

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[^0]:    1 Data in this report separates grocery shopping from general retail shopping. Throughout this report, phrases similar to "etail shoppers" shid be understood to exclude grocery shopping, and those relating to "grocery shoppers" should be understood to exclude retail.

