



AUGUST/ SEPTEMBER 2022

B2B Cross-Border Payments Tracker®



- · D E W C P
 - Driving Fleet Efficiencies With Improved Connectivity
 P. 10
- Connected Fleets Offer Rapid ROI
 P. 14



PYMNTS



Reshaping Global Business With Connected Vehicles

B2B And Digital Payments Tracker[®] Series

- Personalizing
 Vehicles Through
 Software
 P. 22
- Innovators In The Connected Vehicle Space
 P. 28

What's Inside

04 Operators Seek Improved Technology For Growing Fleets

Eighty-six percent of fleet operators had recouped their investment in connected technology within 12 months. In less than six months, 44% had experienced the same.

10 Driving Fleet Efficiencies With Improved Connectivity

Connectivity is cutting costs and improving safety for fleet operators.

14 Connected Fleets Are Becoming The New Normal

With 72% of fleet operators seeking to reduce costs or improve safety, fleet connectivity is a priority.

20 Modern Lives Are Connected Lives

Digital connectivity has already changed how and where people work, and connected vehicles will further this trend.

22 The Changing Relationship Between Customers And Vehicles

An interview with Alain Nana-Sinkam, senior vice president of business development at TrueCar, about the role of connected vehicles in the changing relationship customers have with vehicles.

28 Innovators And Familiar Names In The Connected Vehicle Space

The potential of the connected vehicle market is spurring the emergence of new companies while also driving some existing brands to up their game.

30 Navigating Component Shortages And High Vehicle Prices

The chip shortages that ran rampant throughout the pandemic are far from over and could keep new vehicle prices elevated through at least 2023.

32 About

Information on PYMNTS and American Express.

PYMNTS

AMERICAN

Acknowledgment

The B2B And Digital Payments Tracker® Series is produced in collaboration with American Express, and PYMNTS is grateful for the company's support and insight. <u>PYMNTS</u> retains full editorial control over the following findings, methodology and data analysis.

Operators Seek Improved **Technology For Growing Fleets**

As businesses and consumers explore the possibilities of connected vehicles, multiple related segments are on the rise. The global automotive software market, which covers everything from telematics to in-vehicle entertainment systems, is expected to have a compound annual growth rate (CAGR) of 15% between now and 2030, shifting from a \$19.1 billion valuation in 2021 to \$57 billion by 2030.

The pandemic's onset hampered the global connected truck market with disruptions to the supply chain, parts shortages and sales declines. The market did see a resurgence as pandemic-related restrictions eased, however, leading to an overall expansion of the global market. Currently, the global connected truck market has a projected CAGR of 16% through 2031.



\$22.	2
Estimated	va

lue of the global connected truck market in 2021.





Estimated value of the global connected truck market in 2031.

© 2022 PYMNTS All Rights Reserved

2**B**

Need To Know

Corporate fleets are still being connected

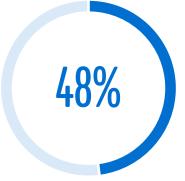
The corporate fleet space is ripe for innovation, offering a combination of low penetration of connected vehicles coupled with high interest in transitioning to connected fleets within the next few years. With less than 5% of their fleets connected, companies offering connected solutions have ample opportunity to get a foot in the door and present a comprehensive solution that can enable fleetwide integration.



of the fleets of one-third of companies are connected vehicles.

5%





of corporate fleets are expected to be connected vehicles by 2025.

© 2022 PYMNTS All Rights Reserved

Need To Know

Connected fleets show rapid ROI

Eighty-six percent of surveyed European connected fleet operators <u>reported</u> quick returns on investment (ROI) in the technology, with 74% saying that leveraging fleet management technology is very or extremely beneficial to their business. In addition, 56% said that fleet management technology improved their customer service.



86% of connected fleet operators reported ROI within 12 months.



44% of connected fleet operators52%reported ROI within six months.r



52% of connected fleet operators reported lower fuel costs.

Driving Efficiencies With Improved Connectivity

Nearly 92% of fleets operate six or fewer vehicles, and small fleet management solution provider Fleetr recently <u>partnered</u> with Driver Technologies to bring those fleets improved connectivity tools. The partnership will add to the telematics and other connected vehicle functionalities Fleetr already offers by integrating dash cam technology that can provide safety alerts, distraction warnings, artificial intelligence (AI) analysis and driver coaching to promote better driving habits.



News And Trends

Predictive maintenance has a proven track record in manufacturing

While companies are still testing the value of predictive maintenance in connected vehicle fleets, connected technology and AI are already saving companies money and improving efficiencies in manufacturing. PepsiCo installed predictive maintenance connectivity on industrial machines at its Frito-Lay plants within the past year. The reduction in unexpected breakdowns, interruptions and incremental costs for replacement parts, among other benefits, is estimated to have added approximately 4,000 hours a year to those plants' manufacturing capacities.

Connected vehicles reduce costs for fleet operators

A recent study showed the potential of AI-powered automation and data insights provided through connected vehicles to save money for fleet operators of all sizes. In addition, the use of telematics' data-enabled improvements to driver performance even cut down on the time vehicles spent idle. Maintenance also saw improvements, with fleet operators able to focus on preventive maintenance instead of acting after equipment has already broken.



reduced by 40%.



by 20% on average.

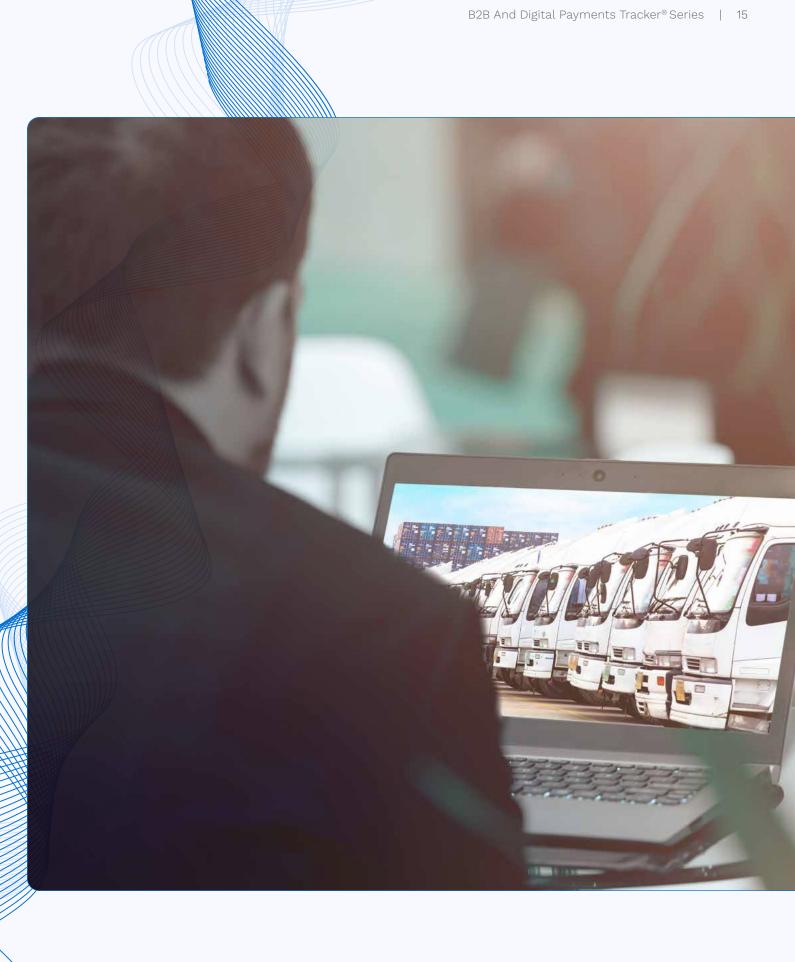
On average, fuel consumption across surveyed fleets was reduced by 13%.

Hard braking by drivers was

Vehicle idling time was reduced

Connected Fleets Are Becoming The New Normal

The history of connected vehicles began with GM's introduction of OnStar® in 1996, and in 2021, the number of connected vehicles in the United States was estimated to be 74 million. Connectivity does much more now than it did nearly three decades ago, with modern technology able to assist with everything from predictive maintenance to driver coaching and even to detect when drivers need to take a break.



PYMNTS Intelligence

The B2B opportunity in providing fleet connectivity solutions

Seventy-two percent of surveyed fleet operators said that fleet connectivity is either important or very important. Companies have long recognized the benefits of telematics data for analyzing fleet usage and developing more efficient processes. As connected vehicle technology has evolved, particularly with AI-powered capabilities, improved driver safety sat among the top reasons cited for making connectivity a priority.

There is still a lot of room in this space for innovators to capture new customers, however. While 16% of respondents reported that at least half of their fleets are connected, approximately onethird of corporate fleets have connectivity for 5% or less of their entire fleets. This is expected to change dramatically by 2025, when it is estimated that 48% of all fleets will be connected, with the pandemic speeding up the transition to connected fleets.

Businesses want connected vehicles for a variety of reasons



72%



72%

cited improved driver safety and behavior as important factors.

60%

Connected vehicles offer several advantages for fleet operations. A central dashboard can assist with visualizing fleet operations and tracking driver performance. Vehicle data can be collected to assess fuel usage, provide insights into how vehicles are operating and assist with preventive maintenance. At the same time, many fleet operators see room for improvement in the areas of predictive modeling and application programming interface integration.

of respondents said reducing costs makes vehicle connectivity a high priority.

said connectivity is important for vehicle security and locating vehicles.

Fleet operators already see gains from connected vehicles

A survey of European fleet operators <u>showed</u> clear ROI for most of those that had invested in connected vehicle technology. Eighty-six percent of respondents reported ROI within a year or less, with 44% seeing a return in less than six months. Fiftytwo percent also said they were able to reduce fuel costs, while 43% saw a reduction in accidents. Since the pandemic began, 47% of respondents reported investing in new systems for tracking vehicle data. Among those who invested in integrated video technology, 57% reported reduced costs associated with accidents, and 47% were able to obtain reductions in their vehicle insurance costs. Interest in expanding fleets is still on the rise, and along with it are opportunities for connected vehicle solutions as operators seek to update fleets. August 2022 <u>saw</u> year-over-year growth in fleet sales, with a 37% increase in commercial fleet sales and a 28% increase in government fleet sales. Among fleet executives surveyed, 44% <u>said</u> new purchases are motivated by the improving fuel economy, and 64% cited costs associated with maintenance and repairs.





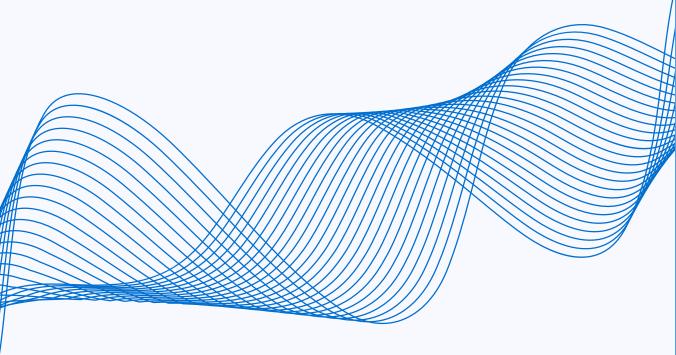
Chart Of The Month

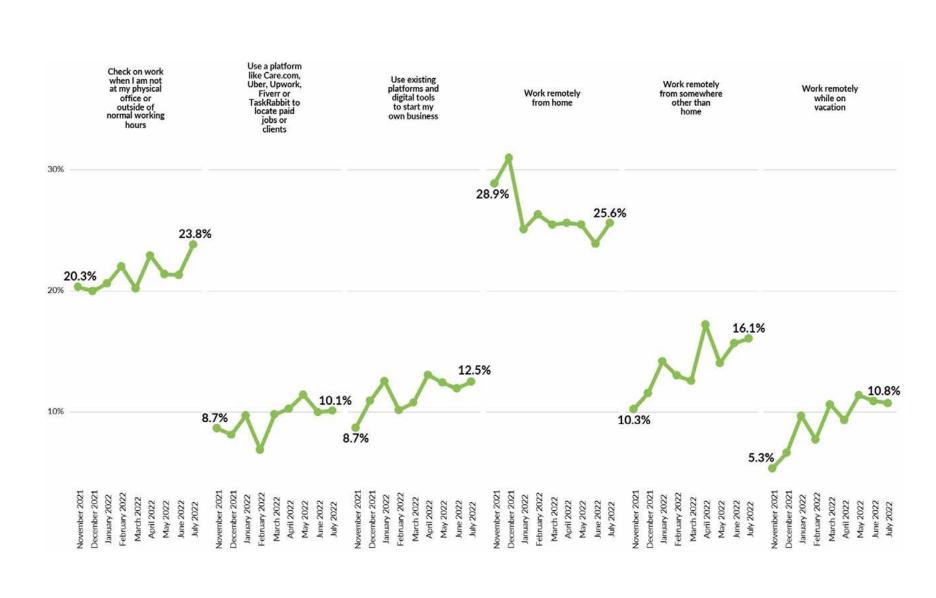
Table 1: Daily digital engagement in work activities

work pillar daily

Modern Lives Are Connected Lives

Many workers already use enhanced connectivity for work, and that trend is manifesting in the use of connected vehicles.





Source: PYMNTS The ConnectedEconomy™ Monthly Report: The Work-From- Anywhere Summer, September 2022 N = 2,736: Complete responses, fielded July 8, 2022 – July 14, 2022

Share of respondents engaging in activities related to the

Insider POV

The Changing Relationship **Between Customers And Vehicles**

An interview with Alain Nana-Sinkam, senior vice president of business development at **TrueCar**

Manufacturing the vehicles customers want

When Tesla recently announced features it was dropping from its latest batch of Model 3s, the company revealed that vehicle log data had shown consumers were not using these features. Such data will clearly alter how manufacturers match what consumers are looking for with the cars they build, according to Nana-Sinkam. In the past, companies tried to solve this problem by providing a complicated set of options and customizations for consumers ordering vehicles.

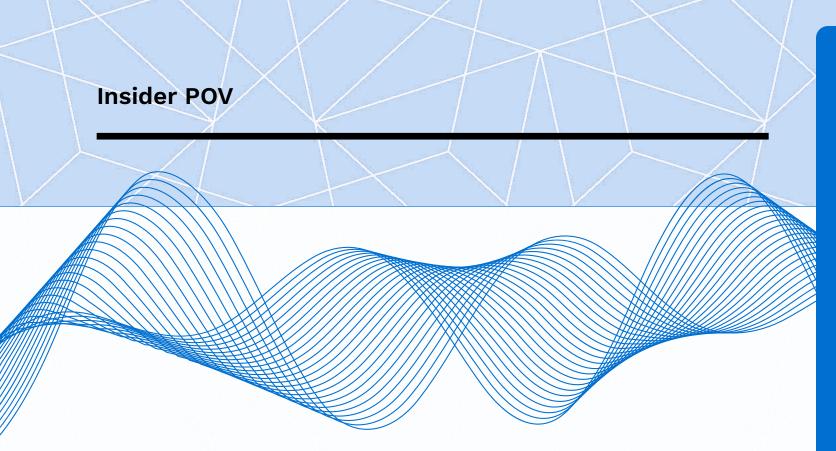
Now manufacturers can see which features customers find most attractive in real time and not waste time and money adding features that will go unused. Manufacturers could also provide customers the option of unlocking features they want long after purchasing the vehicle.

There is a great opportunity that sits in front of us, as an industry, to help car buyers be better at buying cars.

> ALAIN NANA-SINKAM Senior vice president **Business development**







Personalizing vehicles through software

Particularly in urban environments, connectivity has aided vehicle mobility services that permit consumers to access vehicles when needed. Fleet operators can better serve consumers' specific needs by providing customization options that were not previously available. Consumers could order not only the vehicle they want but also adjust settings such as favorite radio stations or environmental control preferences before they even reach the vehicle.

In addition, fleet operators can use connectivity to deploy resources more intelligently, from anticipating the times of day and even year when demand will emerge to the types of vehicles to deploy in different areas.

Here is Alain's media that he likes to listen to, and we're going to move the seat back because he's a little taller, and he likes it to be 71 degrees — the vehicle itself becomes less important because you're really just carrying your experience from vehicle to vehicle, and the technology is there to support that kind of thing.

Removing complexity for the customer

Car buying can be complicated, and it is growing even more so with the emergence of electric vehicles. One of the biggest opportunities will be developing platforms that translate customers' needs into features they may not fully understand. Nana-Sinkam believes that, in the future, the options on a dealer's site, such as SUV versus convertible, color options or even mileage, will be replaced with systems that narrow down the search based on criteria such as preapproved credit and daily commute. The emphasis will be on personalization and making the experience as seamless as possible.

ALAIN NANA-SINKAM Senior vice president Business development

Insider POV

Fueling innovation with connected car technology



TATIA ADAMS FOX Vice president & general manager Travel & Entertainment National Client Group Insights from Tatia Adams Fox at American Express on what's next in connected vehicle technology We spend a considerable amount of time in our automobiles, and as a result, the capabilities of connected vehicles are constantly and rapidly evolving to fit the demands of everyday life experiences.

Through innovative touch points like windshield screen text messages, news, weather updates or voice-activated commands to unlock doors and check fuel levels, the impact and evolution of connected vehicles will change the way we engage and interact with the world — all from the insulated comforts of our vehicles.

Connected cars will drive the transformation of global wireless data networks to more sophisticated personalized and customized experiences. They will also drive B2B and B2C businesses to aggressively invest in innovative connected vehicle technologies as well as market and consumer data that inevitably create new revenue streams.

© 2022 PYMNTS All Rights Reserved

AMERICAN EXPRESS **Companies To Watch**

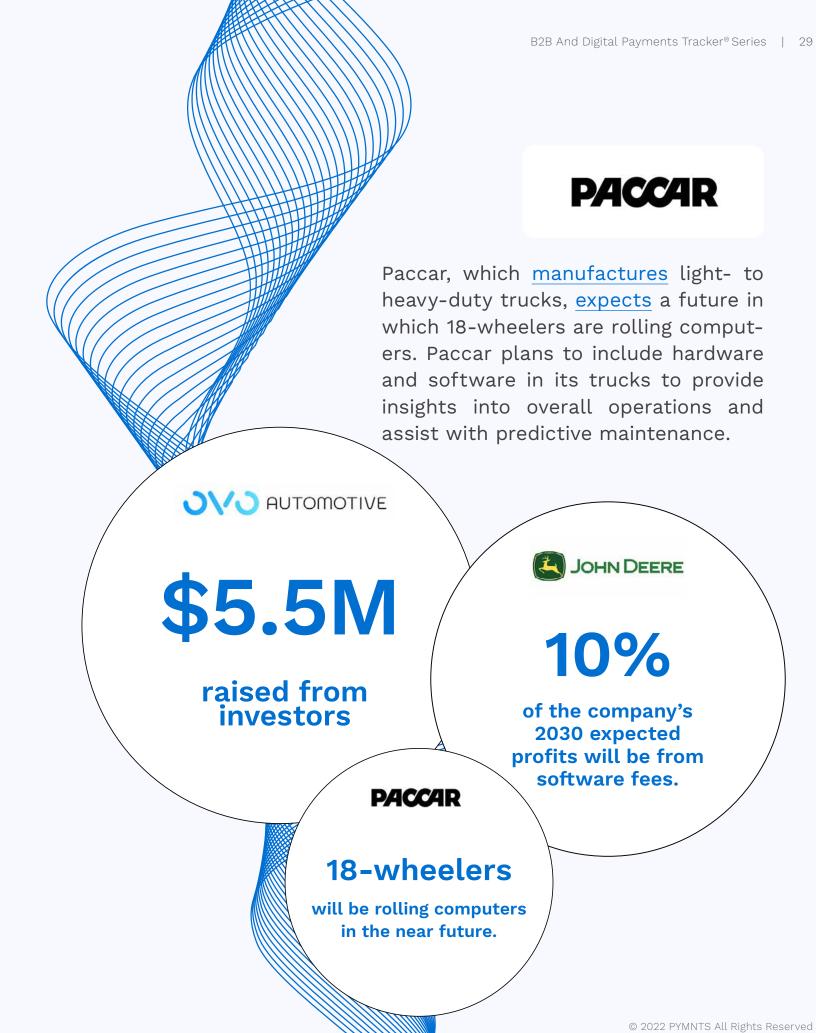
Innovators In The Connected Vehicle Space



OVO Automotive enables car importers and large fleet managers to stream applications from the cloud to vehicles' interactive screens, making such applications vehicle-agnostic. The company, which is also developing an app store, recently raised \$3.5 million from investors.



John Deere estimates that software fees for its connected vehicles will account for 10% of the company's profits by 2030. The control such connectivity gives the company raised concerns, however, and led to efforts to circumvent the software.



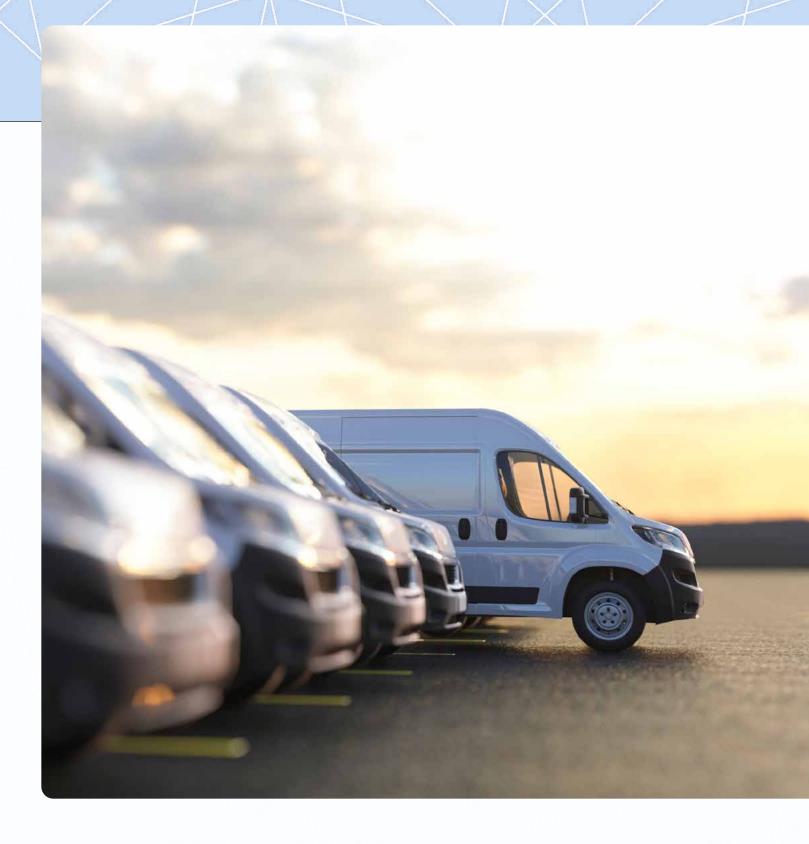


What's Next

Navigating Component Shortages And High Vehicle Prices

Vehicle prices and inventories are pushing some fleet operators to change how they buy trucks.

Despite growing acceptance and desire for connected vehicle technology, chip shortages could still <u>drive</u> high vehicle prices. The automotive industry has struggled with automotive semiconductor shortages since 2020, and this issue could continue through 2023. Inventory challenges thus have 41% of fleet executives changing how they procure new trucks. Seventeen percent are even considering holding onto existing trucks longer. Leasing has also become more common, with 31% of executives leasing trucks, compared to 14% a year ago.



B2B And Digital Payments Tracker® Series

© 2022 PYMNTS All Rights Reserved

About

PYMNTS is where the best minds and the best content meet on the web to learn about "What's Next" in payments and commerce. Our interactive platform is reinventing the way in which companies in payments share relevant information about the initiatives that shape the future of this dynamic sector and make news. Our data and analytics team includes economists, data scientists and industry analysts who work with companies to measure and quantify the innovation that is at the cutting edge of this new world.

AMERICAN EXPRESS

<u>American Express</u> is a globally integrated payments company, providing customers with access to products, insights and experiences that enrich lives and build business success. Learn more at <u>americanexpress.com</u>, and connect with us on Facebook, Instagram, LinkedIn, Twitter and YouTube.

Key links to products, services and corporate responsibility information: personal cards, business cards, B2B supplier center, travel services, gift cards, prepaid cards, merchant services, Accertify, Kabbage, Resy, corporate cards, business travel, diversity and inclusion, corporate responsibility and Environmental, Social and Governance reports.

We are interested in your feedback on this report. If you have questions or comments, or if you would like to subscribe to this report, please email us at <u>feedback@pymnts.com</u>.

Disclaimer

The B2B And Digital Payments Tracker® Series may be updated periodically. While reasonable efforts are made to keep the content accurate and up to date, PYMNTS MAKES NO REPRE-SENTATIONS OR WARRANTIES OF ANY KIND, EXPRESS OR IMPLIED, REGARDING THE COR-RECTNESS, ACCURACY, COMPLETENESS, ADEQUACY, OR RELIABILITY OF OR THE USE OF OR RESULTS THAT MAY BE GENERATED FROM THE USE OF THE INFORMATION OR THAT THE CON-TENT WILL SATISFY YOUR REQUIREMENTS OR EXPECTATIONS. THE CONTENT IS PROVIDED "AS IS" AND ON AN "AS AVAILABLE" BASIS. YOU EXPRESSLY AGREE THAT YOUR USE OF THE CON-TENT IS AT YOUR SOLE RISK. PYMNTS SHALL HAVE NO LIABILITY FOR ANY INTERRUPTIONS IN THE CONTENT, INCLUDING THE IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE, AND NON-INFRINGEMENT AND TITLE. SOME JURISDICTIONS DO NOT ALLOW THE EXCLUSION OF CERTAIN WARRANTIES, AND, IN SUCH CASES, THE STATED EXCLUSIONS DO NOT APPLY. PYMNTS RESERVES THE RIGHT AND SHOULD NOT BE LIABLE SHOULD IT EXERCISE ITS RIGHT TO MODIFY, INTERRUPT, OR DISCONTINUE THE AVAILABILITY OF THE CONTENT OR ANY COMPONENT OF IT WITH OR WITHOUT NOTICE.

PYMNTS SHALL NOT BE LIABLE FOR ANY DAMAGES WHATSOEVER, AND, IN PARTICULAR, SHALL NOT BE LIABLE FOR ANY SPECIAL, INDIRECT, CONSEQUENTIAL, OR INCIDENTAL DAMAGES, OR DAMAGES FOR LOST PROFITS, LOSS OF REVENUE, OR LOSS OF USE, ARISING OUT OF OR RELATED TO THE CONTENT, WHETHER SUCH DAMAGES ARISE IN CONTRACT, NEGLIGENCE, TORT, UNDER STATUTE, IN EQUITY, AT LAW, OR OTHERWISE, EVEN IF PYMNTS HAS BEEN AD-VISED OF THE POSSIBILITY OF SUCH DAMAGES.

SOME JURISDICTIONS DO NOT ALLOW FOR THE LIMITATION OR EXCLUSION OF LIABILITY FOR INCIDENTAL OR CONSEQUENTIAL DAMAGES, AND IN SUCH CASES SOME OF THE ABOVE LIMITATIONS DO NOT APPLY. THE ABOVE DISCLAIMERS AND LIMITATIONS ARE PROVIDED BY PYMNTS AND ITS PARENTS, AFFILIATED AND RELATED COMPANIES, CONTRACTORS, AND SPONSORS, AND EACH OF ITS RESPECTIVE DIRECTORS, OFFICERS, MEMBERS, EMPLOYEES, AGENTS, CONTENT COMPONENT PROVIDERS, LICENSORS, AND ADVISERS.

Components of the content original to and the compilation produced by PYMNTS is the property of PYMNTS and cannot be reproduced without its prior written permission.

The B2B And Digital Payments Tracker[®] Series is a registered trademark of What's Next Media & Analytics, LLC ("PYMNTS.")



2022 PYMNTS All Rights Reserved